# H. A. EISELT G. LAPORTE Trading areas of facilities with different sizes

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# TRADING AREAS OF FACILITIES WITH DIFFERENT SIZES (\*)

by H. A. EISELT  $(^1)$  and G. LAPORTE  $(^2)$ 

Abstract. — In this paper we analyze the problem of finding the trading area for a facility on a linear market. Given the objective of maximizing profit, we first build a model with the facility sizes as variables. Then an algorithm is developed which determines the trading areas of all facilities for a given set of weights. Finally we parametrically change the weight of one of the given facilities and study the resulting changes in its trading area and thus find the optimal weight given the profit-maximizing objective.

Keywords : Voronoi diagrams; trading areas; market models.

Résumé. – Dans cet article, on étudie le problème consistant à déterminer les aires de marché d'établissements situés sur une droite. On envisage d'abord un problème de maximisation de profit dans le cas où les poids des établissements sont des variables. En deuxième lieu, on décrit un algorithme pour la déterminaison des aires de marché pour des poids donnés. On modifie ensuite les poids de façon paramétrique afin d'étudier leur effet sur les aires de marché et on en déduit les poids optimaux dans le contexte de maximisation de profit.

Mots clés : diagrammes de Voronoi; aires de marché; modèles de marché.

### I. INTRODUCTION

The concept of Voronoi diagrams has been known for a long time. The first to use these diagrams for practical problems was the geographer Theissen (1911) who applied the concept to a spatial missing data problem. Essentially, Voronoi diagrams can be described as follows. Given a space S (which may be some  $\mathbb{R}^d$ , any subset of it or a graph), a set of n given points  $P_1, P_2, \ldots, P_n$  located in S and a metric, then the Voronoi set associated with point  $P_i$  is  $V(P_i)$  which is defined as the set of points closer to  $P_i$  than to any  $P_j, j \neq i$ . The collection of Voronoi sets is called the Voronoi diagram. Most of the pertinent references deal with Voronoi diagrams in  $\mathbb{R}^2$  with  $L_1, L_2$ , and  $L_{\infty}$ 

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<sup>&</sup>lt;sup>(1)</sup> University of New Brunswick, Fredericton, Canada.

<sup>&</sup>lt;sup>(2)</sup> Centre de Recherche sur les Transports, Université de Montréal, C.P. n° 6128, Succursale A, Montréal (Québec) H3C 3J7 Canada.

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metrics; here we usually refer to Voronoi areas rather than sets. For instance, an optimal algorithm for the construction of Voronoi diagrams in  $\mathbb{R}^2$  with the Euclidean metric has been described by Shamos and Huey (1975). For a recent survey of a variety of problems related to Voronoi diagrams, see Eiselt and Pederzoli (1986).

The first to develop a model for a *locational game* was Hotelling (1929). Under rather restrictive assumptions he showed that the optimal locations for his two ice-cream vendors on the beach were at the center of the market with each of the two vendors capturing half of the market. Many extensions of this basic model have been discussed in the literature. For example, it was shown that the so-called social optimum has both vendors located onequarter of the length of the market away from its edges. Recently, social optima were compared with individually optimized solutions, for details see Eiselt (1987). On the other hand, it was shown by Teitz (1968) that, as opposed to the two-vendor case, in the case of three ice-cream vendors there is no longer any equilibrium.

In this study we will combine the concepts of Voronoi diagrams and those of locational games. The paper is organized as follows. In the second section we describe the model which is the basis of our discussion. In the third section, we develop an algorithm which determines the Voronoi areas for a given set of points assuming that all weights are fixed and in the fourth section, we examine the effects of weight changes on the Voronoi areas.

### **II. THE MODEL**

The space considered in this paper is a straight line segment, a so-called linear market. The *n* given points  $P_1, P_2, \ldots, P_n$  have fixed locations. If no confusion can arise we use the expression  $P_i$  for the *i*-th given point as well as for its location on the line segment. For simplicity we refer to  $P_i$  as the *i*-th facility. The area served by this facility will be termed Voronoi area or *trading area*. It is assumed that all facilities offer a homogeneous service. Customers, who are interested in the service provided by these facilities, are distributed along the line segment. We suppose that the purchasing power represented by these customers is uniformly distributed along the market. In this short-to-medium run analysis we exclude new entries to the market as well as relocation of one or more of the facilities, the only decision parameter available to the decision-maker at the facilities are the sizes (or "weights") of the facilities. Here we will use the form weight since it is more general. The weight of a facility is a conglomerate measure of attractiveness of a facility;

the components are its size, its relative price advantage, courteousness of staff, etc. Each customer is now attracted to every one of the given facilities. In the traditional (unweighted) Hotelling and Voronoi models, this attraction is exclusively based on the facility-customer distance. Here we will use an attraction function which is a blend of facility weight and facility-customer distance. In particular, define  $w_i$ , i = 1, ..., n as the weight of the *i*-th facility and let  $d(P_i, x)$  denote the distance between  $P_i$  and a customer located at some point x. Then the degree to which a customer at x is attracted to the facility  $P_i$  is measured by the attraction function  $\varphi(i, x) = w_i/d(P_i, x)$ . Even though this attraction function is considerably simpler than those employed by Coelho and Wilson (1976) and other researchers, it still captures the essential behavioral features: the attraction of a customer to a facility increases with increasing facility weight and decreases with increasing facility-customer distance. A customer at some point x will then patronize the facility he is attracted to. This is captured in the service most function  $\psi(x) = \max_{i} \{\varphi(i, x)\}$ . Using this concept we can construct the Voronoi or trading areas  $V(P_i)$ . It can easily be shown [see for instance Eiselt, Pederzoli and Sandblom (1985)] that  $V(P_i)$  is now no longer necessarily connected (or convex in two or more dimensions). On a linear market, this means that  $V(P_i)$  may consist of a number of unconnected line segments. As an example, consider a linear market with  $P_1$  being located at one end of the market,  $P_2$ being one distance unit away from  $P_1$ , i.e.  $d(P_1, P_2) = 1$  and let  $d(P_2, P_3) = d(P_3, P_4) = 1$ , and to the right of  $P_4$  there are another two distance units without any other facility. Let the weights of the facilities be given as  $w_1 = 20, w_2 = 6, w_3 = 2$ , and  $w_x = 1$ . Then the resulting Voronoi diagram can be visualized in figure 1. The points bordering the trading areas  $V(P_i)$  are called Voronoi points. In other words, a customer located at, say 4 distance units away from  $P_1$ , (which is one unit to the right of  $P_4$ ) will pass  $P_4$ ,  $P_3$ , and  $P_2$  in order to patronize  $P_1$  since this is the facility he is most attracted to.

In order to simplify matters, one could assume that any customer located between two adjacent facilities  $P_i$  and  $P_{i+1}$ , will always patronize one of these two facilities. Clearly, the resulting trading areas will be connected making this case more tractable. Such a model has been used in an optimization process by Eiselt, Laporte and Pederzoli (1986). In general, the convex case could be applicable if the given facilities are widely dispersed. If they are densely clustered, any facility, no matter what its size, which is highly surrounded by other facilities, will have an almost non-existent trading area. This is not a realistic model.



Figure 1. - Voronoi diagram with unconnected trading areas.

In the ensuing discussion we assume an underlying optimization model as follows. First assume that each facility operates independently, i. e. we address the case of decentralized decision-making. The cost at any facility is assumed to be a function of its weight. Finally, given uniformly distributed purchasing power, the revenue of a facility is proportional to its trading area. Here we will concentrate on the size of the trading area, i. e. the revenue, and incorporate the cost component later.

The problems addressed in the succeeding two sections are as follows: given a number of facilities with fixed locations and weights, what are the trading areas? and secondly, what happens with respect to the trading areas if the weight of one of the given facilities changes?

## **III. TRADING AREAS FOR FIXED FACILITY WEIGHTS**

In this section we devise a procedure which enables us to determine the trading areas of a given set of facilities. As usual, let  $P_1, P_2, \ldots, P_n$  denote the facilities as well as their fixed locations, let  $w_i$  be the weight of the *i*-th facility and denote by  $d(P_i, P_j)$  the distance between the *i*-th and the *j*-th facility. Finally, let  $E_L$  and  $E_R$  symbolize the left and right end of the linear market, respectively. In order to develop a procedure it is useful to prove.

LEMMA 1: Let  $P_j$  be two different facilities on the market with  $w_i \leq w_j$ . Then  $V(P_i)$  cannot embed any point  $P \in V(P_j)$ .

*Proof*: Assume, without loss of generality that  $P_i < P_j$ . First note that the equation  $\varphi(i, x) = \varphi(j, x)$  has two solutions given by

$$x' = (P_i w_i - P_i w_i) / (w_i - w_i)$$
(1)

$$x'' = (P_i w_i + P_i w_i) / (w_i + w_i).$$
<sup>(2)</sup>

These solutions satisfy  $x' < P_i < x'' < P_j$ . Furthermore  $\varphi(i, x) > \varphi(j, x)$  if x' < x < x'' and  $\varphi(i, x) < \varphi(j, x)$  if x < x' or x > x''. Therefore,  $V(P_i) \subseteq [x', x'']$  and  $V(P_j) \subseteq [E_L, x'] \cup [x'', E_R]$ . This proves the lemma.

An immediate consequence of lemma 1 is

COROLLARY 2: If  $P_i$  is the facility with the smallest weight, then  $V(P_i)$  is convex.

This enables us to design a procedure for the determination of the Voronoi diagram. First consider only the facility with the smallest weight (ties are broken arbitrarily). Let this facility be  $P_i$ . According to corollary 2,  $V(P_i)$  is convex and thus it is bordered by exactly two Voronoi points. Let those two points be  $v_i$  and  $v_r$  where  $v_i$  is located to the left and  $v_r$  is located to the right of  $P_i$ . Suppose that the facilities are consecutively numbered from left to right. The attraction of facility  $P_j$ ,  $j=1, \ldots, n$  at point  $v_i$  can be expressed as  $\varphi(j, v_i) = w_j/d(P_j, v_i)$  for all j or as  $w_j/[d(P_j, P_i) - d(v_i, P_i)]$  for all j < i. Similarly, the points of equal attraction of  $P_i$  and  $P_j$ , j > i are at  $d^j(v_i, P_i) < [w_i/(w_j - w_i)] d(P_j, P_i)$  for all j > i. Clearly, the tightest of these bounds applies and thus the boundary of  $V(P_i)$  is located at  $v_i$  at a distance from  $P_i$  of

$$\min\left\{\min_{ji}\left\{\frac{w_i}{w_j-w_i}d\left(P_j,P_i\right)\right\};d\left(P_i,E_L\right)\right\}.$$
 (3)

The right boundary point  $v_{i}$  of  $V(P_{i})$  can be calculated similarly. Then the Voronoi area of the facility with the smallest weight has been determined in linear time since no more than n boundary points have to be compared for each  $v_i$  and  $v_r$ , each such boundary point is evaluated in constant time. For convenience reorder now the points, so that  $w_1 \leq w_2 \leq \ldots \leq w_n$ . Ties are again Suppose now that the Voronoi areas broken arbitrarily.  $V(P_1)$ ,  $V(P_2), \ldots, V(P_{i-1})$  are already known. Using lemma 1, the Voronoi area  $V(P_i)$  can then be determined as follows. First delete all points  $P_1$ ,  $P_{2}, \ldots, P_{i-1}$  from the line. Note now that  $P_{i}$  is the facility with the smallest weight. Consequently, the above procedure with relation (5) is again applicable to  $P_i$ . Let its result be a set  $S(P_i)$ . Then the Voronoi area of  $P_i$  is i - 1 $V(P_i) = S(P_i) \setminus \bigcup V(P_j)$ . This procedure is repeated (n-1) times, and the

facility with the largest weight captures all territory not occupied by any other facility. Thus we obtain

LEMMA 3: The weighted Voronoi diagram on the line can be found in  $O(n^2)$  time.

Also, as a byproduct we find that

COROLLARY 4: The maximal number of Voronoi points is 2n. and as a consequence of the construction of  $V(P_i)$  from  $S(P_i)$  we obtain

COROLLARY 5: The Voronoi area of the facility with the k-th smallest weight has no more than k connected components.

## IV. INTRODUCTION OF A NEW FACILITY WITH VARIABLE WEIGHT

In this section we will study the effects of the parametric change of the weight of a single facility, say  $P_i$ . We proceed as follows: initially set  $w_i \leftarrow 0$  and assume that the trading areas of all other facilities have already been determined, e. g. with the method developed in the previous section. Before analyzing the effects of an increase of  $w_i$ , consider the service function

 $\psi(x) = \max_{k} \{ \varphi(k, x) \} = \max_{k} \{ w_{k}/d(x, P_{k}) \}, \text{ where } k \in \{ 1, ..., n \}.$ 

Attraction and service functions are displayed in figure 2 where the solid lines indicate the respective attraction functions and the shaded line represents the service function.

The function  $\psi(x)$  increases to infinity near the given facilities and it has break points at all Voronoi points. It should be pointed out that  $\psi(x)$  has minima at only those Voronoi points where the attraction of a facility to its left equals the attraction of a facility to its right and their attraction of the Voronoi point is larger than that of any other facility. In figure 2,  $v_2$  is such a Voronoi point. On the other hand, if the attractions of two facilities on one side of the Voronoi point are equal and larger than those of any other facility at a Voronoi point (such as  $v_1$  in figure 2), then this point does not constitute a minimum of the service function.

Consider now increases of  $w_i$ . If  $w_i$  is positive but sufficiently small, then  $P_i$  is the facility with the smallest weight and according to corollary 2 its trading area is connected. Actually, a small area around  $P_i$  will develop as  $V(P_i)$  as  $w_i$  increases. In general, for any positive weight  $w_i > 0$ , the attraction function  $\varphi(i, x)$  consists of two branches of a hyperbola around  $P_i$  (as usual) which move upwards as  $w_i$  increases. If  $w_i$  is large enough,  $\varphi(i, x)$  will be



Figure 2. - Attraction and service functions.

higher than  $\psi(x)$  at various places and wherever that occurs, a new piece of  $V(P_i)$  is created. It is easy to show that these new pieces of  $V(P_i)$  form around the Voronoi points. Suppose that this is not the case. Then there must be a weight  $w_i$ , for which  $\varphi(i, x)$  equals  $\psi(x)$  at a point x which is a linear convex combination of two adjacent Voronoi points  $v_j$  and  $v_{j+1}$ , i. e.  $x = \lambda v_j + (1-\lambda) v_{j+1}$  with  $\lambda \in ]0; 1[$ . In other words,  $\varphi(i, x) > \psi(x)$  but  $\varphi(i, v_j) < \psi(v_j)$  and  $\varphi(i, v_{j+1}) < \psi(v_{j+1})$ . This would require  $\varphi(i, x)$  to twice intersect  $\varphi(k, x)$  which forms the piece of  $\psi(x)$  between  $v_j$  and  $v_{j+1}$ ; this is impossible since parts of branches of attraction functions intersect only once. Thus

LEMMA 6: For increasing values of  $w_i$ , new pieces of  $V(P_i)$  form around the Voronoi points.

This lemma suggests a procedure for finding the entire trading area of facility  $P_i$  for all weights  $w_i \in [0, \infty[$ . First determine the service levels at all Voronoi points, i. e. find  $\psi(v_1), \psi(v_2), \ldots, \psi(v_V)$  where V denotes the number of Voronoi points. Then determine the weights at which  $P_i$  achieves the same attraction at those points. These "critical weights" are

$$w_i/d(P_i, v_k) = \psi(v_k)$$
 or  $w_i = \psi(v_k) d(P_i, v_k), \quad k = 1, ..., V.$ 

These ratios are now reordered, so that

$$\psi(v_1) \, d(P_i, v_1) \leq \psi(v_2) \, d(P_i, v_2) \leq \ldots \leq \psi(v_V) \, d(P_i, v_V).$$

Then for  $w_i \in [0; \psi(v_1) d(P_i, v_1)]$ , the function  $\varphi(i, x)$  is higher than  $\psi(x)$  only in the vicinity of  $P_i$ , so the trading area is a connected piece around  $P_i$ . For  $w_i \in [\psi(v_1) d(P_i, v_1); \psi(v_2) d(P_i, v_2)]$ , the trading area consists of a connected piece around  $P_i$  as well as a connected piece around  $v_2$ . In general, for

$$w_i \in [\psi(v_k) d(P_i, v_k); \psi(v_{k+1}) d(P_i, v_{k+1})]$$

the entire trading area of  $P_i$  consists of pieces around  $P_i$  and all  $v_j$ , j = 1, ..., k. Note that it may happen that some of these pieces have grown together. This occurs if the next Voronoi point to be considered, say  $v_r$ , is adjacent to either  $P_i$  or to any Voronoi point  $v_j$ , j < r.

Rather than introducing the heavy machinery of a formally exact description of the procedure, we will explain the method by means of a small numerical example. Consider five given facilities  $P_1, \ldots, P_5$  with weights  $w_1 = 16$ ,  $w_2 = 2$ ,  $w_3 = 8$ ,  $w_4$  variable and  $w_5 = 12$ . The distances between the facilities are  $d(P_1, P_2) = 12$ ,  $d(P_2, P_3) = 3$ ,  $d(P_3, P_4) = 3$  and  $d(P_4, P_5) = 7$ . This situation together with the Voronoi points as well as the trading areas (tentatively assuming that  $w_4 = 0$ ) is depicted in figure 3.



Figure 3. - Trading areas of the facilities in the example.

Calculating the service level at the Voronoi points, we obtain  $\psi(v_1)=2$ ,  $\psi(v_2)=1.6$ ,  $\psi(v_3)=2$  and  $\psi(v_4)=3.33$ . Thus the critical weights are  $w_4=2$ ,  $w_4=12.8$ ,  $w_4=14$  and  $w_4=18$ . For weights within the interval [0: 2[,  $V(P_4)$ consists of a piece around  $P_4$ . To the left it extends to  $d_l$  distance units at a point which the attractions of  $P_4$  and  $P_3$  are equal, i. e.

$$w_4/d_1 = w_s/[d(P_3, P_4) - d_1] = 8/(3 - d_1)$$

or

$$d_1 = 3 w_4 / (8 + w_4).$$

Similarly,  $V(P_4)$  extends  $d_r$  units to the right, to a point where  $w_4/d_r = 8/3 + d_r$ or  $d_r = 3 w_4/(8 - w_4)$ . In other words the size  $|V(P_4)|$  of  $V(P_4)$  is

$$|V(P_4)| = \frac{3w_4}{8+w_4} + \frac{3w_4}{8-w_4}$$
 for  $w_4 \in [0; 2[$  (4)

If  $w_4 > 2$ , then a small piece around  $v_1$ , will form. Since, however,  $v_1$  is adjacent to  $P_4$ , for  $w_4 = 2$  the right part of the area around  $P_4$  reaches  $v_1$ and for  $w_4 > 2$  it reaches beyond  $v_1$ , so that no unconnected pieces develop. In particular,  $V(P_4)$  reaches  $d_r$  units to the right to a point where  $w_4/d_r = w_5/(7-d_r)$  [since all points to the right of  $v_1$  belong to  $V(P_5)$ ]. This yields

$$|V(P_4)| = \frac{3w_4}{8+w_4} + \frac{7w_4}{12+w_4}$$
 for  $w_4 \in [2; 12.8[$  (5)

Increasing  $w_4$  to and beyond 12.8 will create a new piece of  $V(P_4)$  around  $v_2$ . Since  $v_2$  is adjacent to  $P_1$  and  $v_3$ , this piece will be unconnected to the current area. Its left border is at a distance of  $d_1$  from  $v_2$  at a point where the attractions of  $P_4$  and  $P_1$  are equal i.e.

$$w_4/d_l = w_1/[d(P_1, v_2) - d_l] = 16/(10 - d_l)$$

or

$$d_1 = (10 w_4 - 128)/(16 + w_4).$$

Similarly,  $V(P_4)$  extends  $d_r$  units to the right of  $v_2$  to a point where  $P_4$  and  $P_3$  are equally attractive, i.e.

$$w_{a}/d_{r} = w_{3}/[d(P_{3}, v_{2}) - d_{r}] = 8/(5 - d_{r})$$

or

$$d_r = (5 w_4 - 64)/(w_4 - 8).$$

The part around  $P_4$  grows in the same way as before, so that

$$|V(P_4)| = \frac{3w_4}{8+w_4} + \frac{7w_4}{12+w_4} + \frac{10w_4 - 128}{16+w_4} + \frac{5w_4 - 64}{w_4 - 8}$$
(6)  
for  $w_4 \in [12.8; 14]$ 

Increasing  $w_4$  beyond 14 does not create a new unconnected piece since the next Voronoi point to be considered is  $v_3$  which is adjacent to  $v_2$ . Thus the only change is that the area between  $v_2$  and  $v_3$  is now completely in  $V(P_4)$  which extends  $d_r$  units to a point right of  $v_3$ , so that  $w_4/(7-d_r) = w_2/[d(P_2, v_3) - d_r] = 2/(1-d_r)$  or  $d_r = (w_4 - 14)/(w_4 - 2)$ . Thus

$$|V(P_4)| = \frac{3w_4}{8+w_4} + \frac{7w_4}{12+w_4} + \frac{10w_4 - 128}{16+w_4} + 1 + \frac{w_r - 14}{w_4 - 2}$$
for  $w_4 \in [14; 18]$ 
(7)

where the first two terms describe the left and right pieces around  $P_4$ , the thrid term measures the area left to  $v_2$ , the fourth term denotes the area between  $v_2$  and  $v_3$  and the last term measures the area right of  $v_3$ .

Finally, if  $w_4 \ge 18$ , then yet another unconnected piece develops, this time around  $v_4$ . Its left border extends  $d_1$  units to a point where

$$w_4/(5.4+d_l) = w_2/[d(P_2, P_4)-d_l] = 2/(.6-d_l)$$

or

$$d_l = (.6 w_4 - 10.8)/(2 + w_4).$$

On the right, the new piece extends  $d_r$  units to a point where

$$w_4/(5.4-d_r) = w_s/[d(P_3, v_4)-d_r] = 8/(2.4-d_r)$$

or

$$d_r = (2.4 w_4 - 43.2)/(w_4 - 8).$$

Thus we obtain

$$|V(P_4)| = \frac{3w_4}{8+w_4} + \frac{7w_4}{12+w_4} + \frac{10w_4 - 128}{16+w_4} + 1 + \frac{w_4 - 14}{w_4 - 2} + \frac{.6w_4 - 10.8}{2+w_4} + \frac{2.4w_4 - 43.2}{w_4 - 8} \quad \text{for} \quad w_4 \in [18; \infty[ (8)$$

The size of the trading area  $V(P_4)$  in relation to the weight  $w_4$  is displayed in figure 4.



Figure 4. – Sizes of trading areas of  $P_4$  for variable weights.

Recall that under the given assumptions, the size of a trading area is proportional to the revenue achieved for that facility. This means that the function in figure 4 is proportional to the revenue and by incorporating a cost curve in that figure (the costs were assumed to be a function of the weight of the facility), the profit function could be determined. This will enable the decision maker at the facility in question to choose its weight optimally.

### CONCLUSION

In this paper we have introduced a spatial model based on the concept of Voronoi diagrams. Attraction and service level functions were introduced and a method was developed which determines the trading areas of a set of facilities with given weights. Finally it was shown how the trading area of an individual facility changes if its weight is altered.

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## H. A. EISELT, G. LAPORTE

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